

# FY2025 Financial Results Presentation

FY2025 Financial Summary and FY2026 Full-Year Forecast

May 26, 2026

**SINFONIA TECHNOLOGY CO., LTD.**

Code: 6507

- ① Company overview**
- ② Summary of Financial Results for FY2025**
- ③ FY2026 Full-year Forecast**
- ④ Semiconductor-related Business  
and Progress of the Mid- to Long-term Plan  
of Sinfonia Technology Co., Ltd.**

# 1. Company overview



Founded ▶ May 1917 (Taisho 6)

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Established ▶ August 1949 (Showa 24)

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Headquarters ▶ Shiba Tower, 1-1-30 Shibadaimon, Minato-ku, Tokyo

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Capital ▶ 10.1Billion Yen

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Employees ▶ Consolidated: 3,729

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Business Contents ▶ Development, manufacture and sales of  
semiconductor transportation, aviation, and control equipment

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Business structure ▶ 3 domestic manufacturing bases, 11 subsidiaries

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Tokyo Stock Exchange Prime Market (Securities Code: 6507)

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1878~  
Toba Shipyard

1917~  
Suzuki  
Shoten  
/Kobe Steel

1949~  
Shinsho  
Electric

2009~  
Sinfonia  
technology

1878 Toba Shipyard was founded. Origin of our company.

1917 Organized an electrical section at the Toba Shipyard. Founding of our company

1920 Started manufacturing pot motors at the request of Imperial Artificial Silk Thread (now Teijin)  
The aircraft was made with a windmill-type DC electric machine. Participated in the aircraft electrical equipment business.

1921 Kobe Steel becomes Toba Electric Works.

1949 Kobe Steel was divided into three parts and Shinsho Electric Co., Ltd. was established.

1952 Listed on the First Section of the Tokyo Stock Exchange.

1981 Developed a DC dynamometer. Entered the automotive test equipment business.

1986 Developed an electric motor for the hydraulic pump of the H-I rocket. Entering the space field.

1989 Delivered a vertical heat treatment furnace for semiconductor manufacturing. Entered the semiconductor manufacturing equipment business.

1998 Delivered 300mm FOUP-compatible LPs to a major semiconductor manufacturing equipment manufacturer.

2009 Changed the company name to Sinfonia Technology Co., Ltd.

2009 Developed 300mm FOUP compatible N2 purge load port.

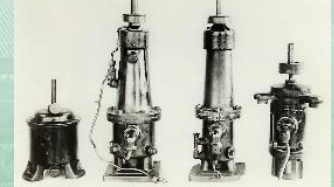
2017 Celebrating 100 years since founding.

Products at the  
time of founding



Marine generator  
generator

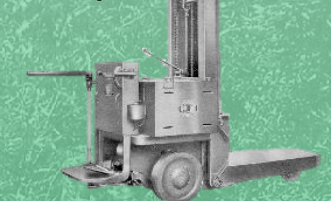
Pot Motors

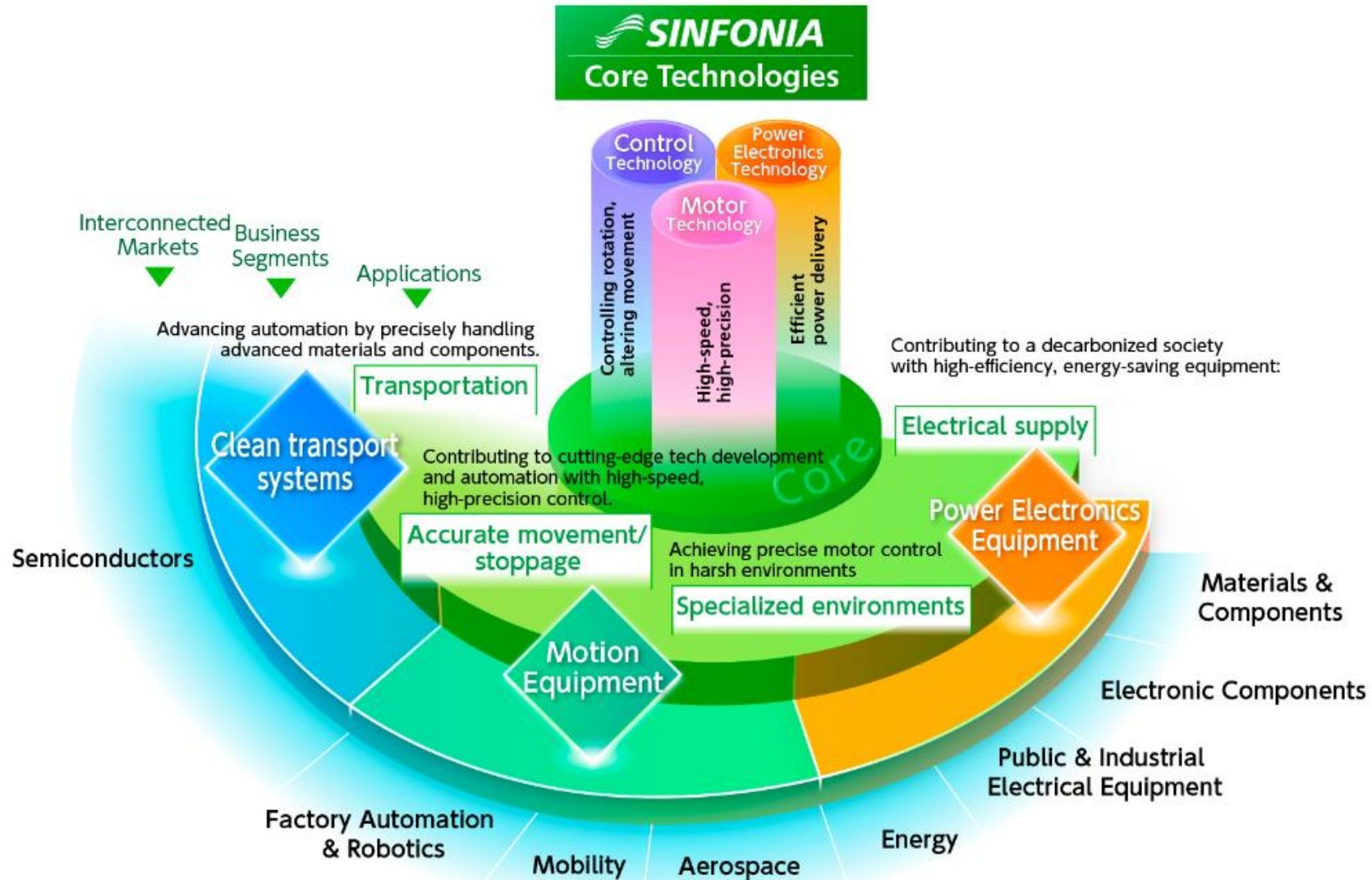


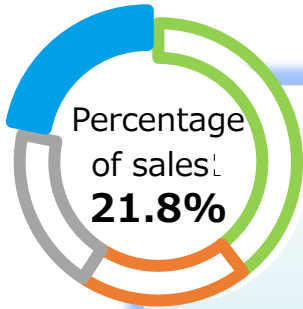
Aircraft Electrical  
Components



Storage battery  
transporter





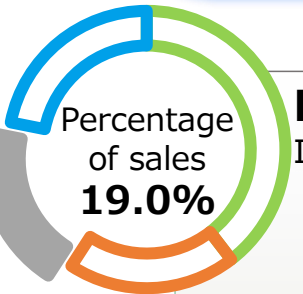


## Clean Transport Systems

Related Markets: Semiconductors



Expanding Businesses

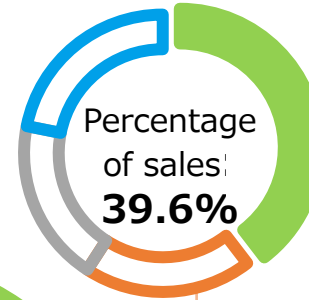
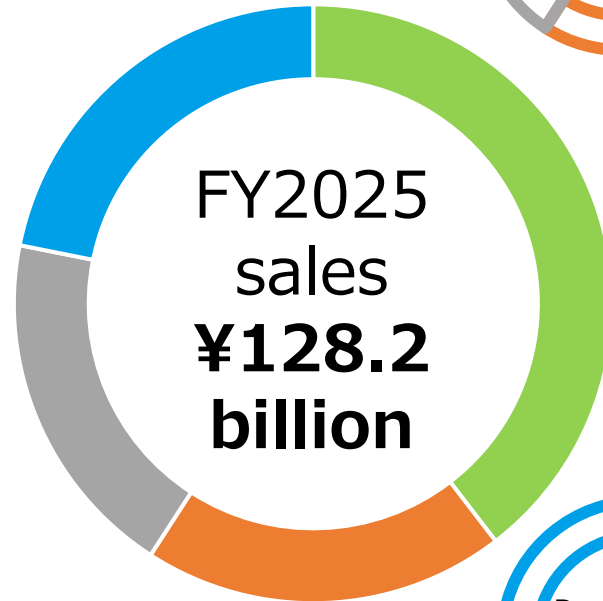


## Engineering & Services

Installation work, after-sales service



Businesses to improve customer satisfaction



## Motion Equipment

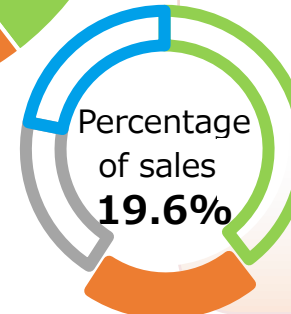
Related Markets: FA/Robotics, Aviation/Aerospace



Expanding Businesses

## Power Electronics Equipment

Related Markets: Infrastructure, Energy

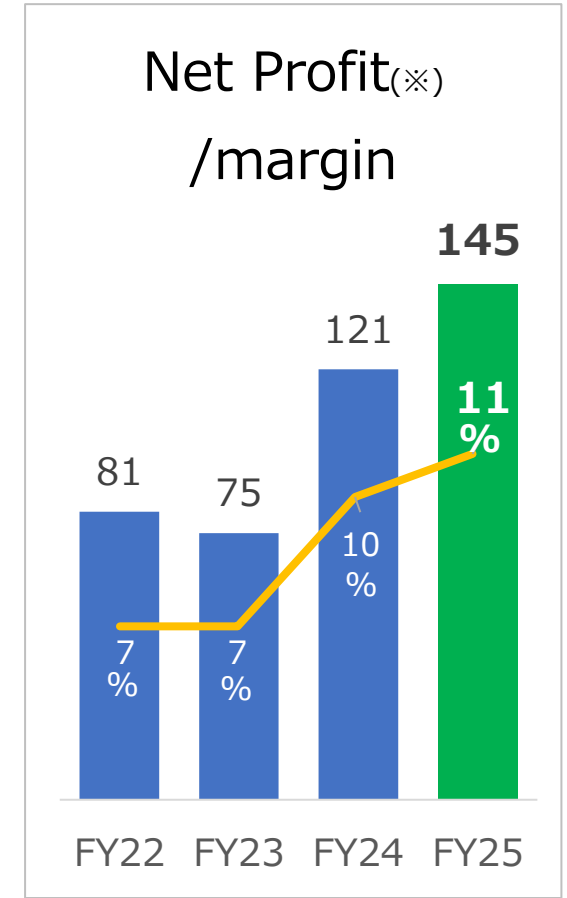
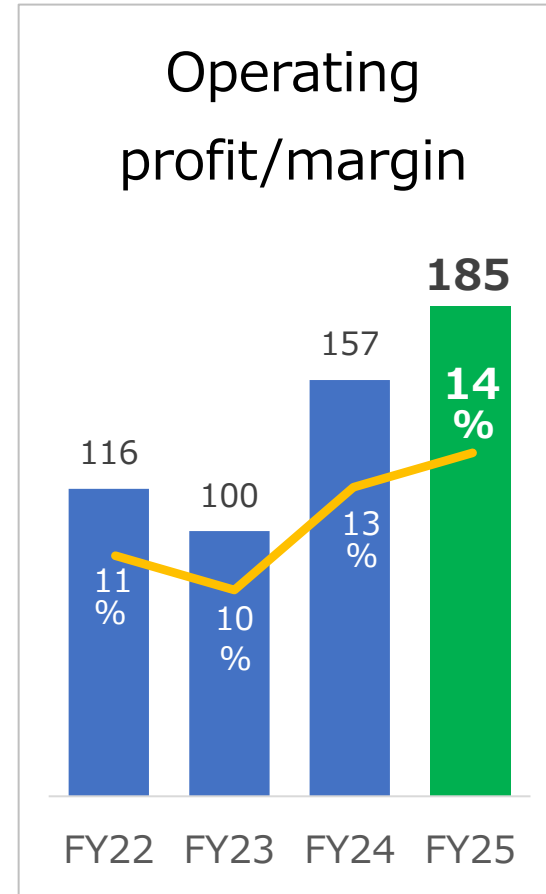
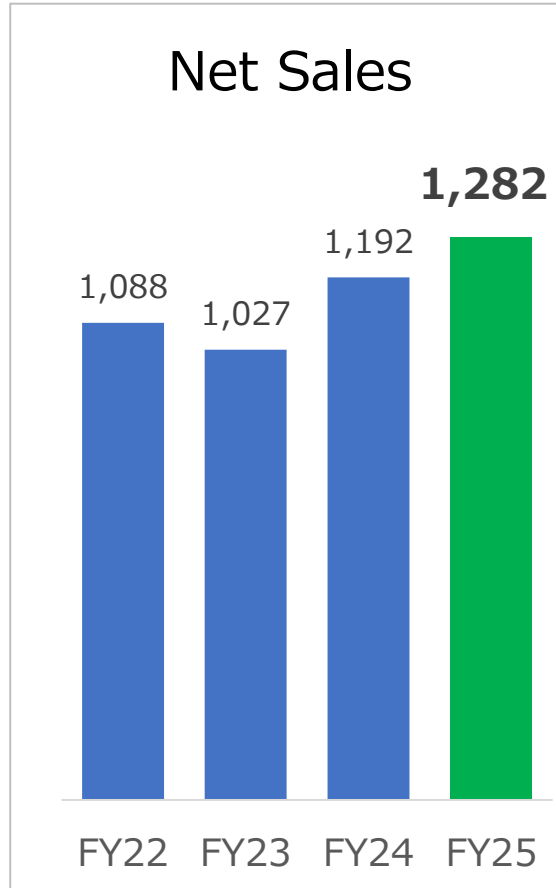
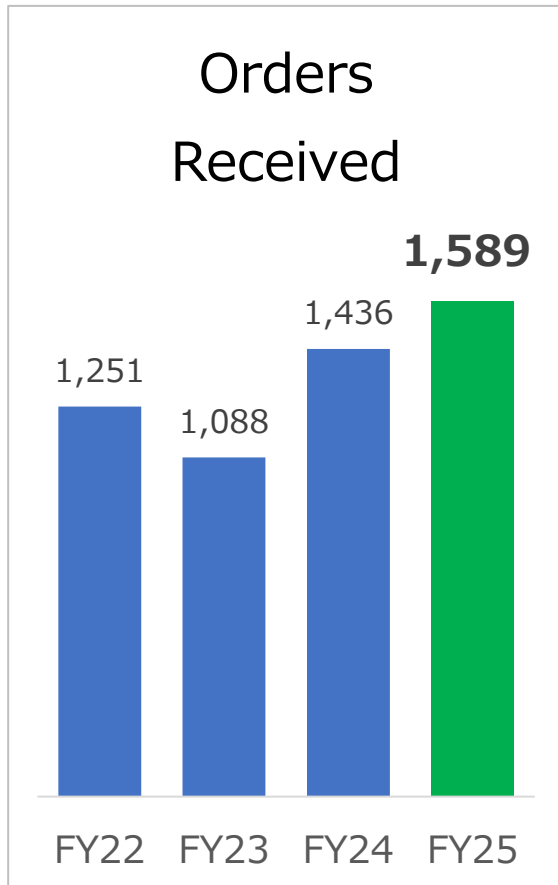


Stabilize business

# 2. FY25 Financial Summary

● New Record High

(Unit: 100 million yen)



(※) Net Profit attributable to owners of parent

	FY24 Results	FY25 Results	Year-on-year	
			Increase /decrease	Percentage change
(Unit: 100 million yen)				
<b>Orders Received</b>	1,435.8	1,589.3	153.5	10.7%
<b>Order Backlog</b>	1,144.9	1,456.6	311.7	27.2%
<b>Net Sales</b>	1,191.5	1,282.0	90.5	7.6%
<b>Operating Profit</b>	157.3	184.6	27.3	17.4%
<b>Ordinary Profit</b>	159.4	187.9	28.5	17.9%
<b>Net Profit (*)</b>	121.0	145.0	24.0	19.8%
<b>R&amp;D Expenses</b>	36.8	41.6	4.8	13.0%
<b>Capital Expenditures</b>	37.5	98.4	60.9	162.4%

(\*)Net Profit attributable to owners of parent

◆ **Orders Received, Net Sales, Operating Profit, Ordinary Profit, and Net Profit all reached record highs**

**[Orders Received]**

Driven by a recovery in semiconductor-related markets, growth in Engineering & Services segment, and continued strong performance in the aerospace business

**[Net Sales]**

Increased sales of motion equipment segment supported by a strong order backlog, as well as growth in clean transfer systems segment in line with the recovery in memory demand

**[Capital Expenditure]**

Significant increase due to the construction of a new aerospace facility

# FY2025 Consolidated Financial Results : Comparison with Forecast



(Unit: 100 million yen)

	FY25 Forecast		FY25 Results	Ratio to Forecast	
	5/13 Forecast	11/27 Forecast		Increase/ decrease	Percentage change
<b>Orders Received</b>	1,450	1,500	1,589.3	89.3	6.0%
<b>Net Sales</b>	1,250	1,250	1,282.0	32.0	2.6%
<b>Operating Profit</b>	165	165	184.6	19.6	11.9%
<b>Ordinary Profit</b>	165	165	187.9	22.9	13.9%
<b>Net Profit (*)</b>	113	113	145.0	32.0	28.3%

◆ **Orders Received, Net Sales, Operating Profit, Ordinary Profit, and Net Profit all exceeded forecasts in a favorable market conditions.**

**[Orders Received]**  
Supported by sustained high demand in the aerospace business and growth in Engineering & Services segment.

**[Net Sales]**  
Increase driven by growth in the clean transfer system segment

**[Operating Profit]**  
Increased due to higher sales and more efficient production supported by a strong order backlog

(\*) Net Profit attributable to owners of parent

# Summary of Performance by Segment : Year-on-Year



		FY24 Results	FY25 Results	Year-on-year	
				Increase/decrease	Percentage change
(Unit: 100 million yen)					
<b>Clean Transport System</b>	Orders Received	261.0	285.9	24.9	9.5%
	Net Sales	251.4	280.3	28.9	11.5%
	Operating Profit	40.2	48.0	7.8	19.4%
	Operating profit margin (%)	16.0%	17.1%	-	1.1Pt
<b>Motion Equipment</b>	Orders Received	664.8	660.0	△4.8	△0.7%
	Net Sales	433.3	507.3	74.0	17.1%
	Operating Profit	48.5	68.6	20.1	41.4%
	Operating profit margin (%)	11.2%	13.5%	-	2.3Pt
<b>Power Electronics Equipment</b>	Orders Received	268.8	295.4	26.6	9.9%
	Net Sales	262.7	250.9	△11.8	△4.5%
	Operating Profit	34.0	32.8	△1.2	△3.5%
	Operating profit margin (%)	12.9%	13.1%	-	0.2Pt
<b>Engineering &amp; Services</b>	Orders Received	241.3	348.0	106.7	44.2%
	Net Sales	244.0	243.5	△0.5	△0.2%
	Operating Profit	34.1	37.0	2.9	8.5%
	Operating profit margin (%)	14.0%	15.2%	-	1.2Pt
<b>Total</b>	Orders Received	1,435.8	1,589.3	153.5	10.7%
	Net Sales	1,191.5	1,282.0	90.5	7.6%
	Operating Profit	157.3	184.6	27.3	17.4%
	Operating profit margin (%)	13.2%	14.4%	-	1.2Pt

# 3. Full-year Forecast for FY2026

# Consolidated full-year forecast for FY2026



(Unit: 100 million yen)

FY2026 Expected exchange rate 1 dollar = 145 yen	FY25 Results	FY26 Forecasts	Year-on-year	
			Increase/ decrease	Percentage change
Orders Received	1,589.3	1,700	110.7	7.0%
Net sales	1,282.0	1,400	118.0	9.2%
Operating Profit	184.6	210	25.4	13.8%
Ordinary Profit	187.9	210	22.1	11.8%
Net profit (*)	145.0	150	5.0	3.4%
R&D Expenses	41.6	66	24.4	58.7%
Capital Expenditures	98.4	96	△2.4	△2.4%

## [Business Environment]

Recovery in semiconductor-related markets, a key driver of our growth

Continued high order levels in the aerospace business and Engineering & Services segment

## [Key Initiatives]

Expansion of capital investment and resources in response to strong market demand

Development of new products for growing markets

(\*) Net income attributable to owners of parent

(Unit: 100 million yen)

	FY25 Results	FY26 Forecasts	Year-on-year	
			Increase /decrease	Percentage change
<b>Orders Received</b>	285.9	365	79.1	27.7%
<b>Net sales</b>	280.3	330	49.7	17.7%
<b>Operating Profit</b>	48.0	60	12.0	25.0%
<b>Operating profit margin</b>	17.1%	18.2%	—	1.1Pt

## 【Business Environment】

In the semiconductor industry, capacity expansion investments are progressing, supported by strong memory-related demand. Development of manufacturing equipment for front-end (Middle-end process) and back-end processes is advancing.

## 【Action Plans】

- ◆ Increase market share of existing products, including load ports, in response to rising demand associated with market recovery.
- ◆ Accelerate EFEM (system products) and advance development to capture new demand in middle- and back-end semiconductor processes.

(Unit: 100 million yen)

	FY25 Results	FY26 Forecasts	Year-on-year	
			Increase /decrease	Percentage change
<b>Orders Received</b>	660.0	665	5.0	0.8%
<b>Net sales</b>	507.3	530	22.7	4.5%
<b>Operating Profit</b>	68.6	72	3.4	5.0%
<b>Operating profit margin</b>	13.5%	13.6%	-	0.1Pt

## 【Business Environment】

In the aerospace business, continued growth in demand under the "Japan's Defense Buildup Program" and expansion of product lines. In the FA-related business, recovery in the semiconductor market is driving increased demand for related products, such as motors and unit products.

## 【Action Plans】

- ◆ Expand development in defense-related business areas and into satellite-related fields within the space business.
- ◆ Continue strategic focus on the semiconductor-related market and drive expansion of the AMR systems for back-end processes.
- ◆ Begin operations at the new aerospace manufacturing facility in January 2027.

(Unit: 100 million yen)

	FY25 Results	FY26 Forecasts	Year-on-year	
			Increase /decrease	Percentage change
<b>Orders Received</b>	295.4	320	24.6	8.3%
<b>Net sales</b>	250.9	265	14.1	5.6%
<b>Operating Profit</b>	32.8	35	2.2	6.7%
<b>Operating profit margin</b>	13.1%	13.2%	-	0.1Pt

### 【Business Environment】

Diversification of energy sources (e.g., hydrogen and ammonia) and geographic expansion into the Middle East, North America, and Central Asia.

Continued steady replacement and renewal demand for public infrastructure.

### 【Action Plans】

- ◆ Secure orders for heavy electrical and testing equipment driven by electrification demand.
- ◆ Acquire high-voltage, high-efficiency power electronics technologies using advanced materials.

(Unit: 100 million yen)

	FY25 Results	FY26 Forecasts	Year-on-year	
			Increase /decrease	Percentage change
<b>Orders Received</b>	348.0	350	2.0	0.6%
<b>Net sales</b>	243.5	275	31.5	12.9%
<b>Operating Profit</b>	37.0	43	6.0	16.2%
<b>Operating profit margin</b>	15.2%	15.6%	-	0.4Pt

**【Business Environment】**

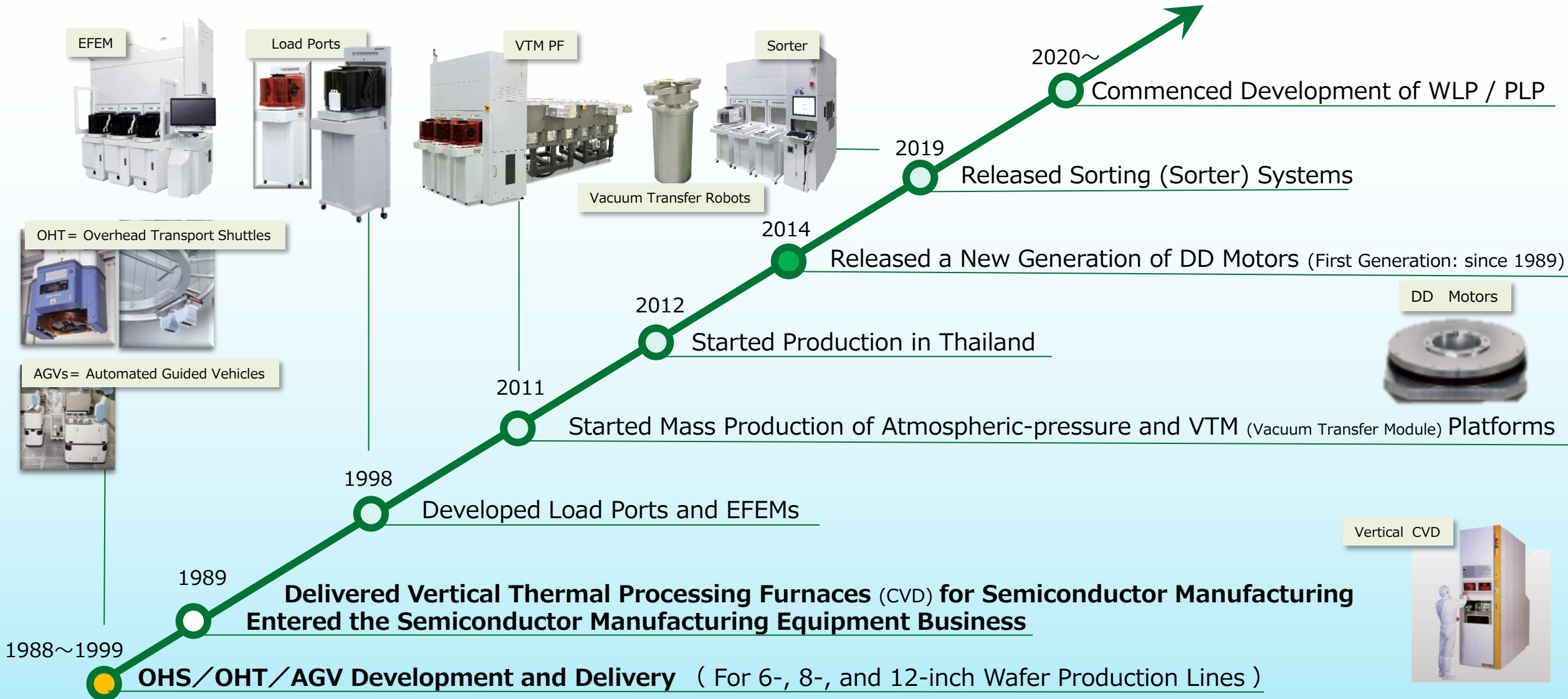
Increase in orders for electrical equipment construction.

Steady demand for installation of transport equipment and electrical construction work for semiconductor manufacturing plants.

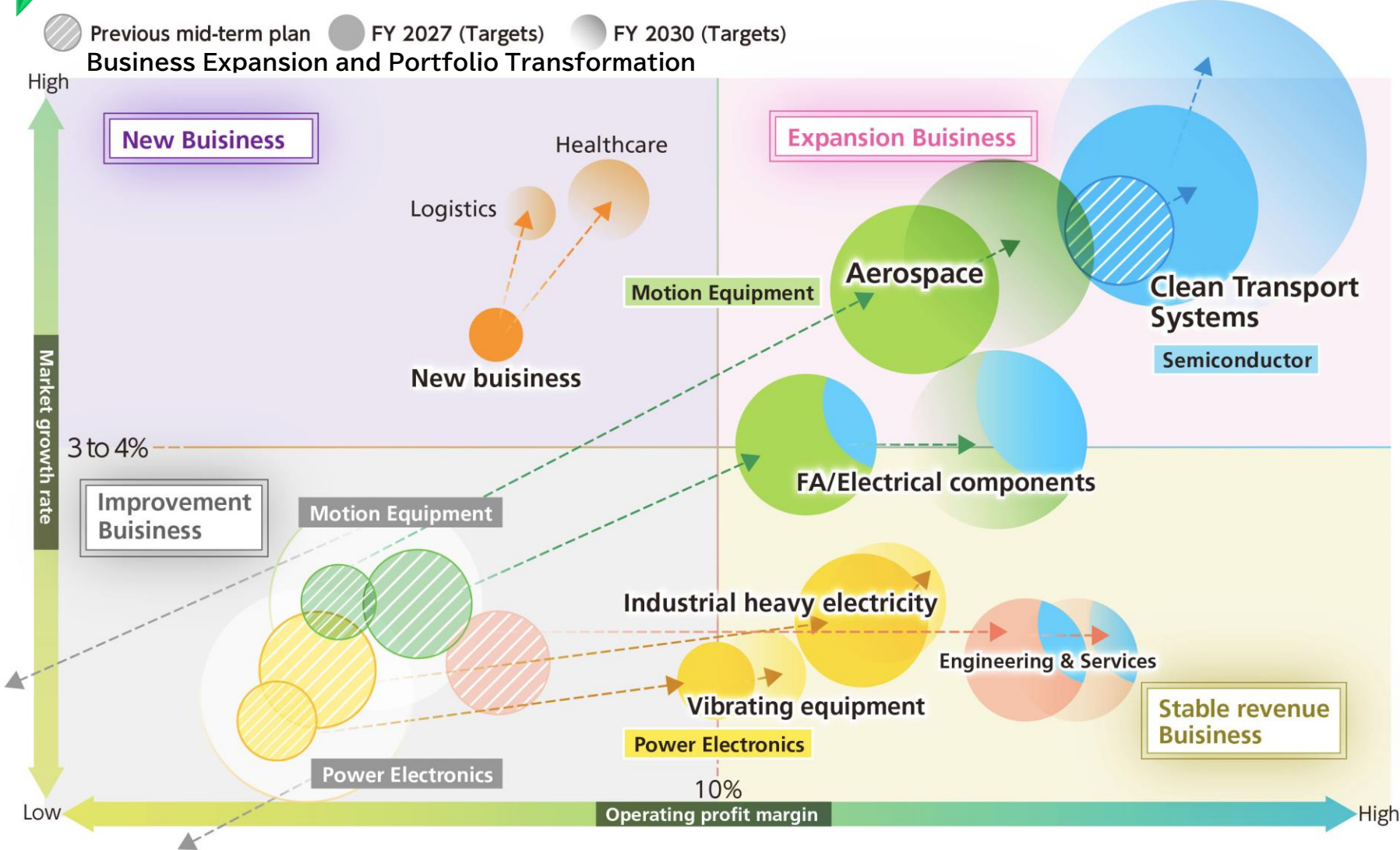
**【Action Plans】**

- ◆ Respond to a substantial order backlog through improvements in scheduling, construction methods, and workforce allocation.
- ◆ Strengthen internal resources to address the increasing volume of electrical equipment construction projects.

# 4. Semiconductor-related Business and Progress of the Mid- to Long-term Plan of Sinfonia Technology Co., Ltd.



## Semiconductor-related Business = The Key Driver of the Company's Growth



### Semiconductors

(Clean Transport System / Motion Equipment / Engineering & Services)

- ▶ Expanding Business Units.

### Motion Equipment

- Aerospace ▶ Priority expansion business unit.
- FA/Electrical components ▶ Toward a Stable Profitability Business unit by focusing on Semiconductor products

### Power Electronics

- Industrial heavy electricity ▶ Technology-Foundation Business Unit
- Vibrating equipment ▶ Toward a Stable and Profitable Business Unit

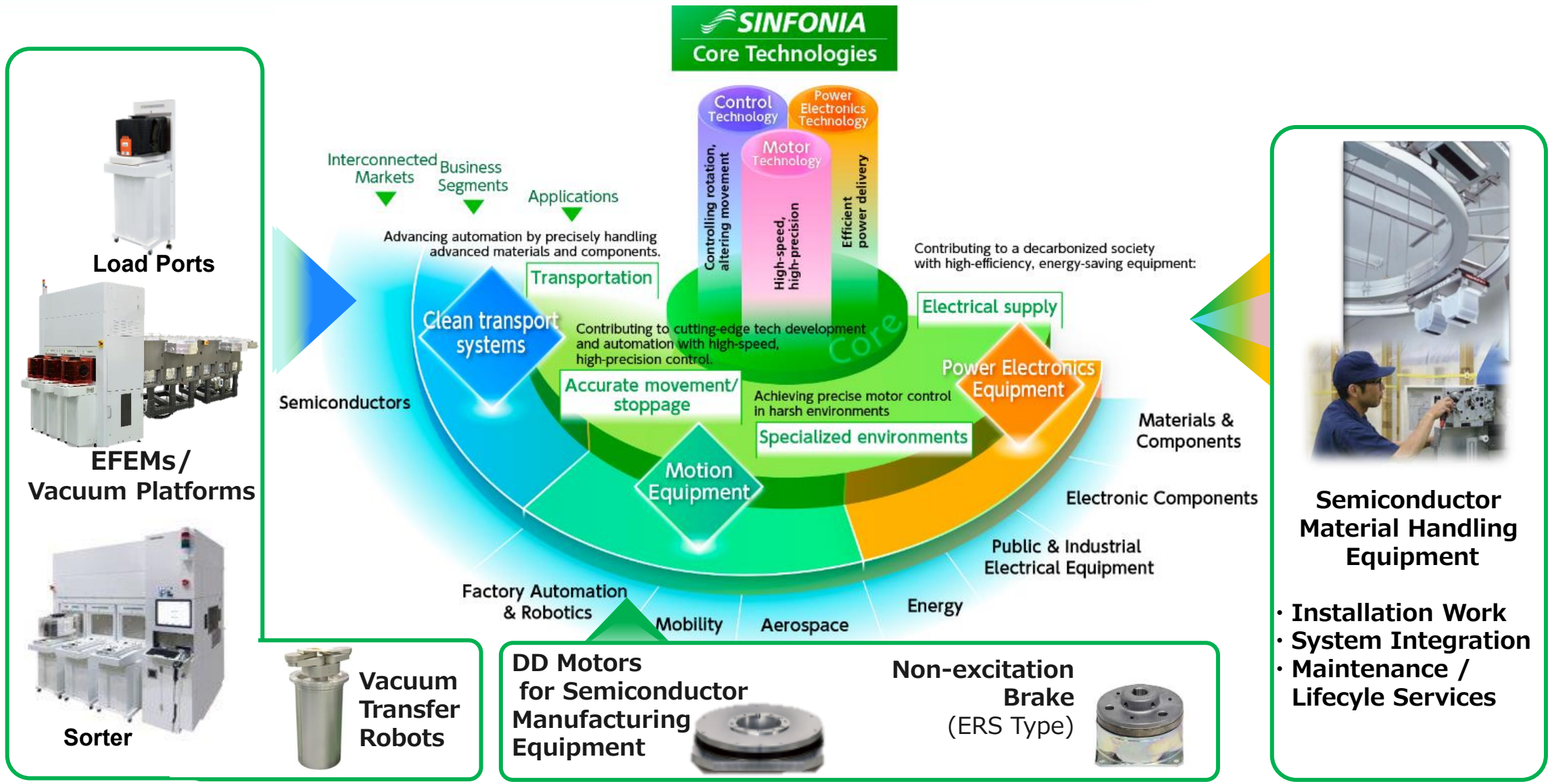
### Engineering & Services

- ▶ Become a profit driver supported by a favorable market environment

### New Business

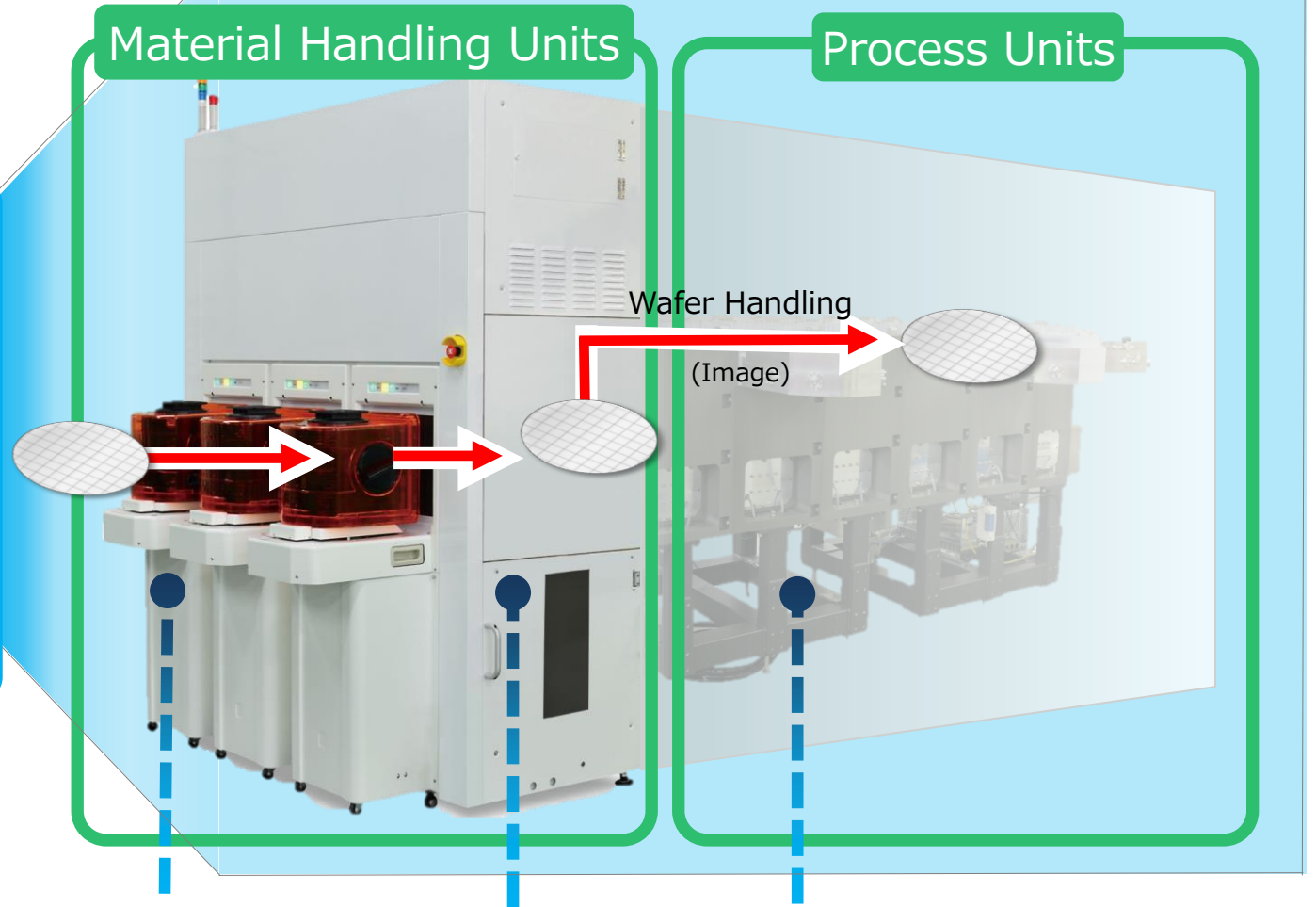
- Expanding into new markets by utilizing our technologies in logistics and regenerative medicine

# Background and Evolution of the Semiconductor-related Business



## Semiconductor Manufacturing Equipment

Semiconductor Cleanroom (Image)



Load Ports

EFEM

Vacuum Transfer Robots etc.

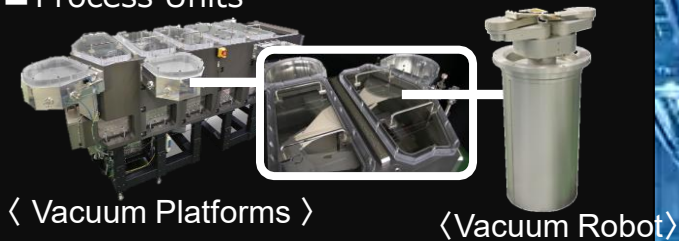
# Products in the Semiconductor-related Business: Clean Transport Systems

## Products of the Clean Transport Systems Business

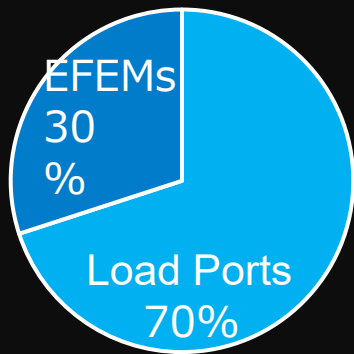
### ■ Material Handling Units



### ■ Process Units



### ■ Revenue Composition: FY2025 Actuals



## Business Environment and Segment Overview

### Business Structure

- Wafer handling equipment used in semiconductor manufacturing systems
- Outperform the Market growth rate driven by outsourcing from SPEs due to a shortage of engineers
- Directly Linked to WFE Trends (refer to SEMI/WSTS)

### Strengths

- Supplying LPs to 11 of the Top 15 Global SPE
- Commanding a Global Market Share of Over 50% (LP)
- Delivering Tailored Customizations to Meet Specific SPE Requirements as a Specialized Transport Expert

### Mid- to Long-term Plan Status

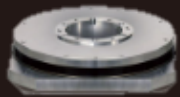
- LP: Market Recovery Driven by Resurgent Memory Demand
- EFEM: Responding to Multiple Customer Inquiries
- Secured production capacity up to JPY 60 billion

## Semiconductor-related Products in the Motion Equipment Segment

### ■ Motors for Semiconductor Manufacturing Equipment

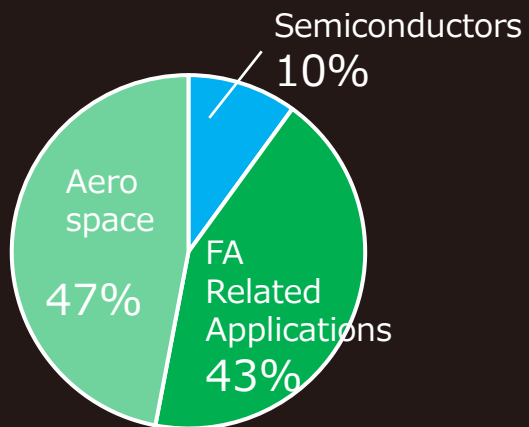


〈 Direct Drive (DD) Motors for Process Equipment 〉



〈 AMR 〉

### ■ Revenue Composition: FY2025 Actuals



## Business Environment and Segment Overview

### Business Structure

- Components for Semiconductor Manufacturing Equipment (Motors, Power Supplies, etc.)
- Meeting Highly Specialized Requirements (Precision, Miniaturization, Vacuum, and Waterproof Capabilities)
- Directly Linked to WFE Market Trends and SEMI Forecasts

### Strengths

- Precision DD Motors Enabling Customized/Complex Geometric Shapes
- Power Electronics Technology Adaptable to Extreme/Special Environments
- Cross-Selling New Solutions via the Existing LP Customer Network

### Mid- to Long-term Plan Status

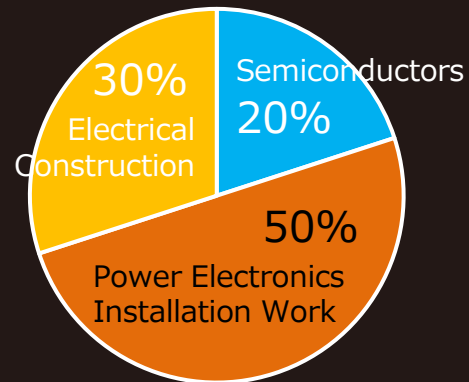
- Growth in the Number of DD Motor Adoptions
- Secured Prototype Orders for Back-End Process AMR Systems
- Targeting 25% sales of the Motion Equipment segment (long term)

## Engineering & Services: Services Provided

Overhead Transport  
Installation  
& Software



### ■ Revenue Composition: FY2025 Actuals



## Business Environment and Segment Overview

### Business Structure

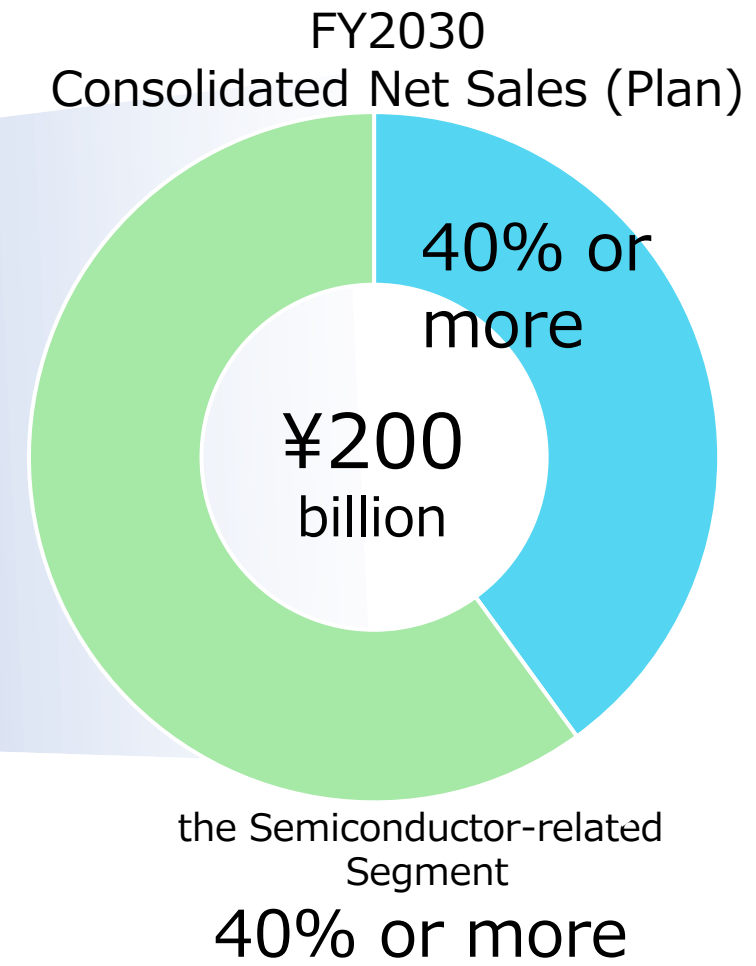
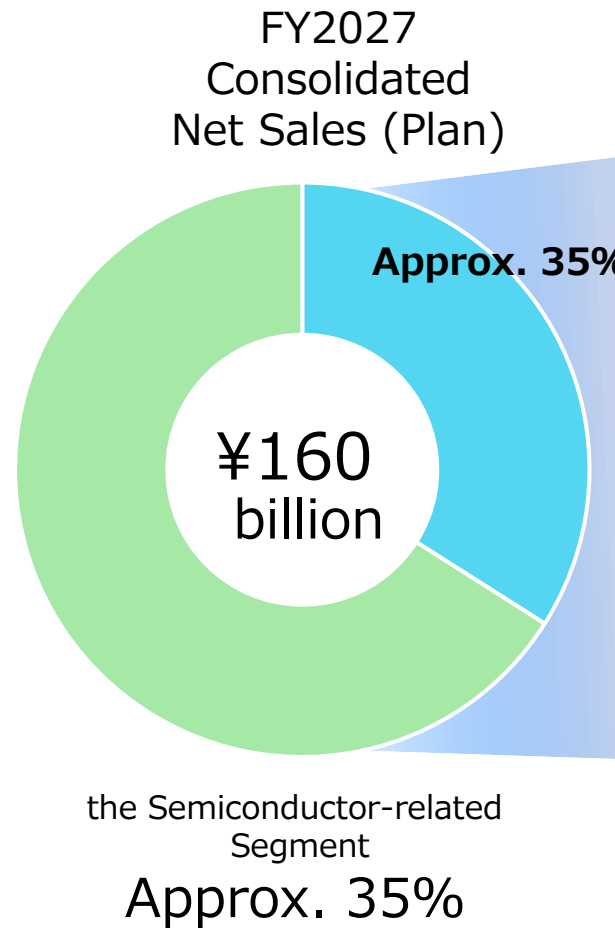
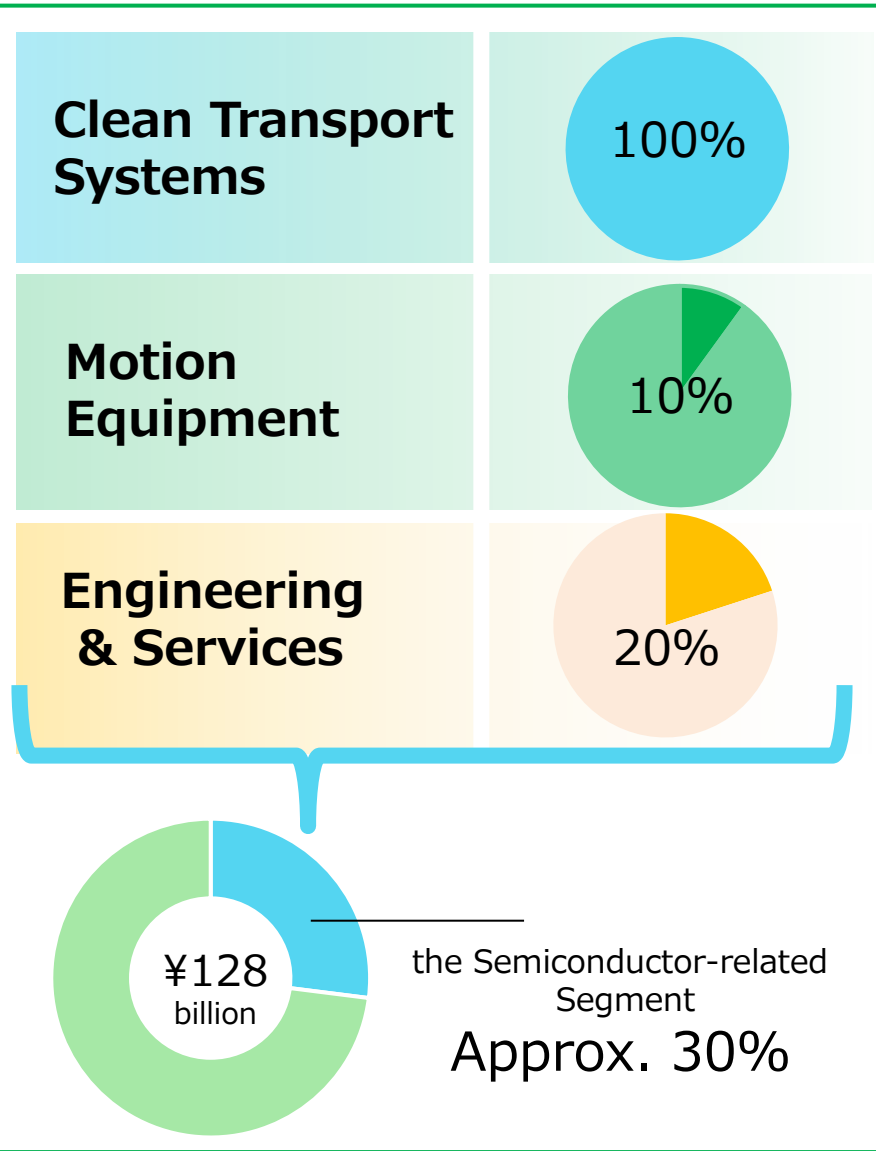
- Installation of Overhead Hoist Transport Systems
- Development of Overhead Transport Control Software
- Demand triggered by new factory construction and major production line modifications

### Strengths

- Formerly ranked No. 3 globally as an overhead transport system manufacturer
- An engineering and software provider backed by manufacturer-grade expertise

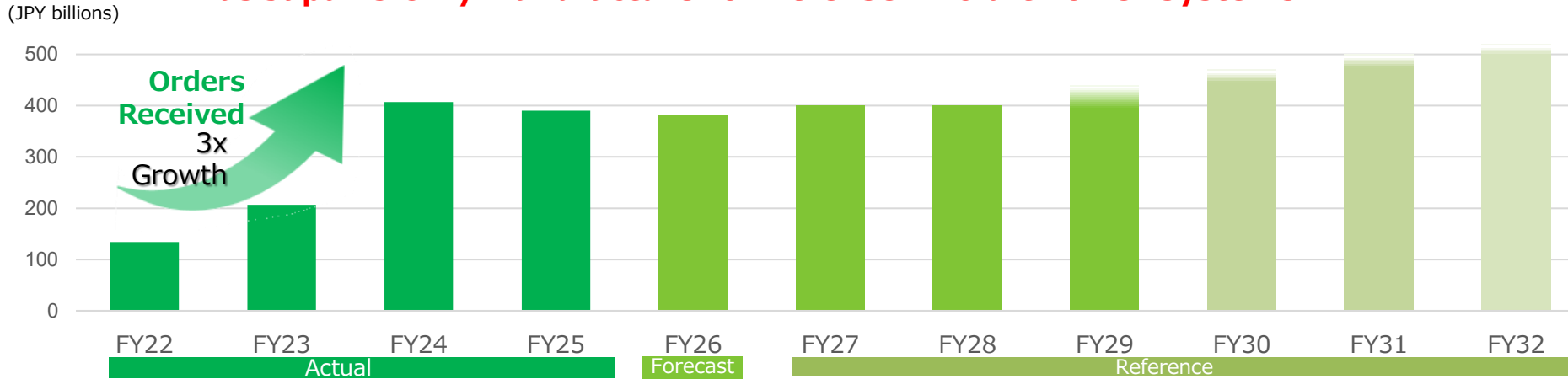
### Status of the Med- to Long-Term Plan

- Increase new factory construction and line modifications driven by memory demand
- Increase in service requests fueled by a shortage of qualified electricians
- Entry into back-end process transport systems



# Mid- to Long-term Outlook for the Aerospace-related Business

## Responding to the Shift toward Electrification as Japan's Only Manufacturer of Defense Aircraft Power Systems



**Outline: National Defense Strategy**

- Defense Buildup Program
- Act on Strengthening Defense Production and Technology Bases

### Current Five-year Plan

- Stand-off Defense Capabilities
- Strengthening Integrated Air and Missile Defense (IAMD)
- Strengthening Unmanned Asset Defense
- Enhancing Cross-Domain Operations
- Ensuring Sustainability and Resiliency, etc.

### Post-Next Five-year Plan (Estimate)

- Development and Manufacturing of Transport Drones
- Development and Manufacturing of Unmanned Aerial Vehicles
- Development of High-Power Microwave Defense Systems
- Development and Manufacturing of Trainer Aircraft
- Deployment of Trainer Aircraft
- Power Supply Vehicles / Transport Vehicles, etc.

### Further Expansion in the Mid- to Long-term

- Strengthening Stand-off Defense Capabilities
- Post-Delivery Maintenance and Inspection of Aircraft
- Aircraft Ancillary Equipment
- Naval Vessels and Defense Equipment-Related
- MRO (Maintenance, Repair, and Overhaul, etc.)
- New Demand Driven by the Relaxation of Defense Equipment Export Restrictions (MRO, Equipment, etc.)
- Electrification of commercial aircraft
- Space business (Rockets, Satellites, Transportation, and Exploration)

## Steady and Sustainable Growth

# Progress of the Mid-term Management Plan and Long-term Vision

Achieving Our 2030 Vision: "Transformation into a company that challenges and grows, resonating with society, customers, and ourselves"

Driving business expansion with two core pillars (Semiconductors & Aerospace) and Engineering & Services.

\* Share of Semiconductor-related Businesses in Consolidated Net Sales

Net Sales	FY2025 Actuals	FY2027 Plan (Mid-term Management Plan)	FY2030 Plan (Long-term)	FY2025→FY2030 Growth Rate
Consolidated Net Sales	¥ 128 billion	¥ 160 billion	¥ 200 billion	Approx. 1.6x
<b>Semiconductor-related Business</b>	¥ 36 billion (30%) *	¥ 55 billion (35%) *	¥ 80 billion (40%) *	<b>Approx. 2.2x</b>
<b>Aerospace-related Business</b>	¥ 25 billion	¥ 30 billion	¥ 40 billion	Approx. 1.6x
<b>Engineering &amp; Services</b>	¥ 67 billion	¥ 75 billion	¥ 80 billion	Approx. 1.2x
Power Electronics Business				
FA-related Business				

- **Semiconductor-related Business** : + ¥ 30 billion or more LP (backed by strong market share) and EFEM-related products (boosted by rising inquiries)  
+ ¥ 15 billion from DD motor drive units and back-end process automation.
- **Aerospace-related Business** : Orders for FY2027 already secured; actively building up the pipeline toward 2030
- **Engineering & Services** : Strong growth in construction orders driven by robust market conditions.

**Steady progress with clear visibility toward achieving the long-term plan**

**Thank you  
for your attention**

While the statements herein, including the forecasts regarding, are based on assumptions considered to be reasonable under the circumstances on the date of announcement, actual results may differ significantly from such forecasts.

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