

# Financial Results Presentation for First-Half FY2025

FY2025 First-Half Financial Summary  
and FY2025 Full-Year Forecast

Nov 27, 2025

**SINFONIA TECHNOLOGY CO., LTD.**

Securities Code: 6507

- ① Company overview**
- ② Summary of Financial Results for First-Half FY2025**
- ③ FY2025 Full-year Forecast**
- ④ Progress of the Med-Term Management Plan**

# 1. Company overview

SINFONIA TECHNOLOGY CO., LTD.



Founded ▶ May 1917 (Taisho 6)

Established ▶ August 1949 (Showa 24)

Headquarters ▶ Shiba Tower, 1-1-30 Shibadaimon, Minato-ku, Tokyo

Capital ▶ 10.1 Billion Yen

Employees ▶ Consolidated: 3,826

Business Contents ▶ Development, manufacture and sales of  
semiconductor transportation, aviation, and control equipment

Business structure ▶ 3 domestic manufacturing bases, 12 subsidiaries

Tokyo Stock Exchange Prime Market (Securities Code: 6507)

1878~  
Toba Shipyard

1917~  
Suzuki  
Shoten  
/Kobe Steel

1949~  
Shinsho  
Electric

2009~  
Sinfonia  
technology

1878 Toba Shipyard was founded. Origin of our company.

1917 Organized an electrical section at the Toba Shipyard. Founding of our company

1920 Started manufacturing pot motors at the request of Imperial Artificial Silk Thread (now Teijin)  
The aircraft was made with a windmill-type DC electric machine. Participated in the aircraft electrical equipment business.

1921 Kobe Steel becomes Toba Electric Works.

1949 Kobe Steel was divided into three parts and Shinsho Electric Co., Ltd. was established.

1952 Listed on the First Section of the Tokyo Stock Exchange.

1981 Developed a DC dynamometer. Entered the automotive test equipment business.

1986 Developed an electric motor for the hydraulic pump of the H-I rocket. Entering the space field.

1989 Delivered a vertical heat treatment furnace for semiconductor manufacturing. Entered the semiconductor manufacturing equipment business.

1998 Delivered 300mm FOUP-compatible LPs to a major semiconductor manufacturing equipment manufacturer.

2009 Changed the company name to Sinfonia Technology Co., Ltd.

2009 Developed 300mm FOUP compatible N2 purge load port.

2017 Celebrating 100 years since founding.

Products at the  
time of founding



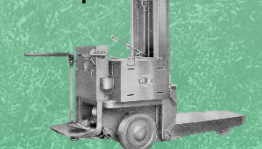
Marine  
generator  
generator  
**Pot Motors**



Aircraft Electrical  
Components



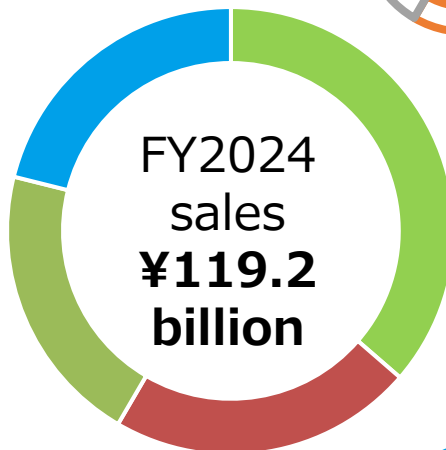
Storage battery  
transporter

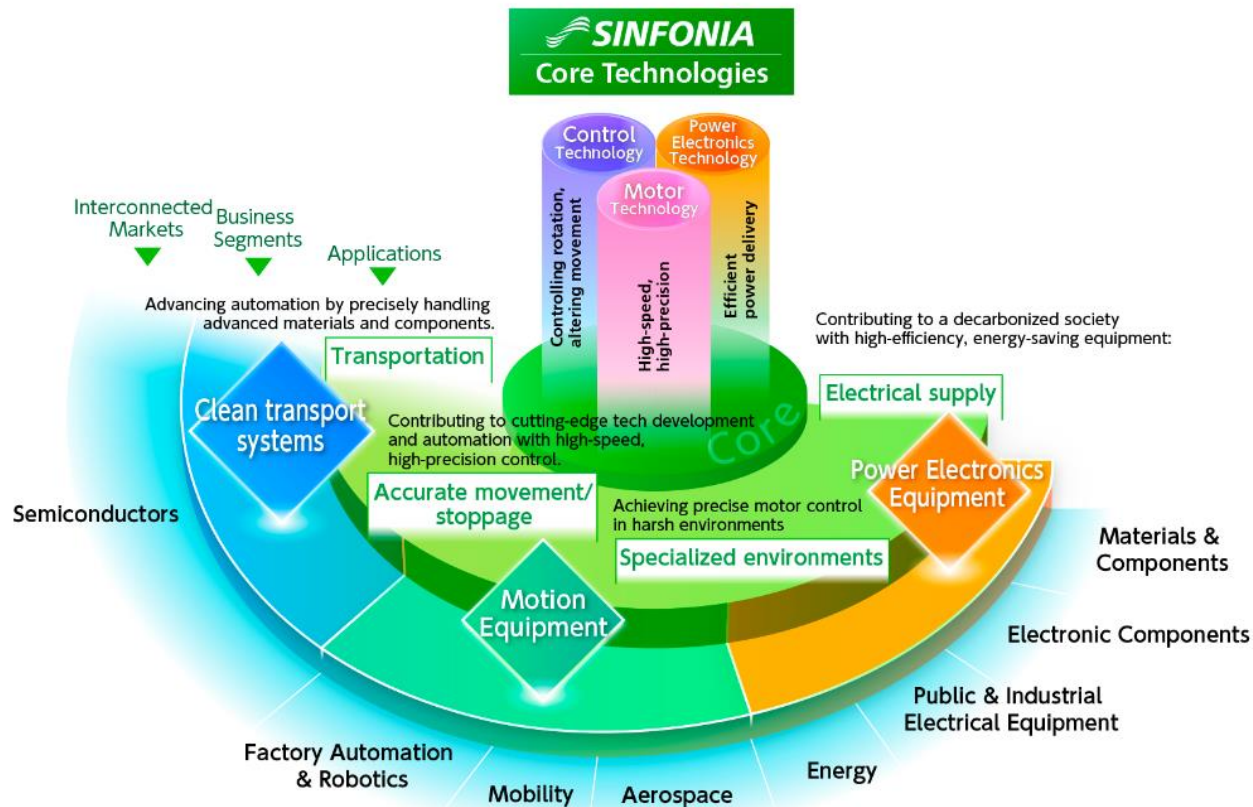






**Businesses to improve customer satisfaction**





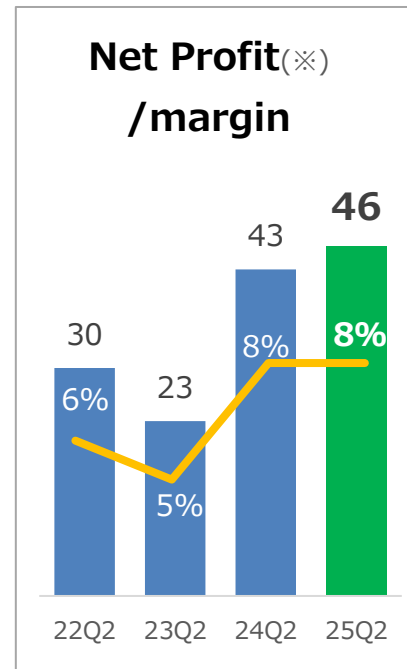
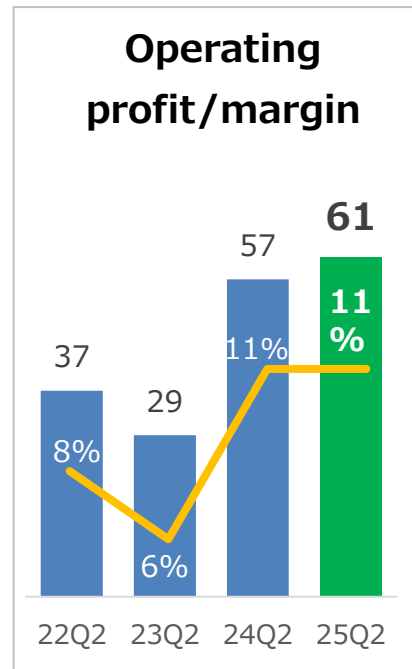
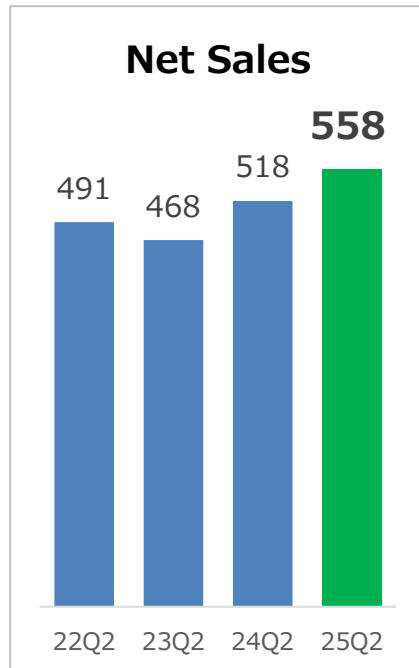
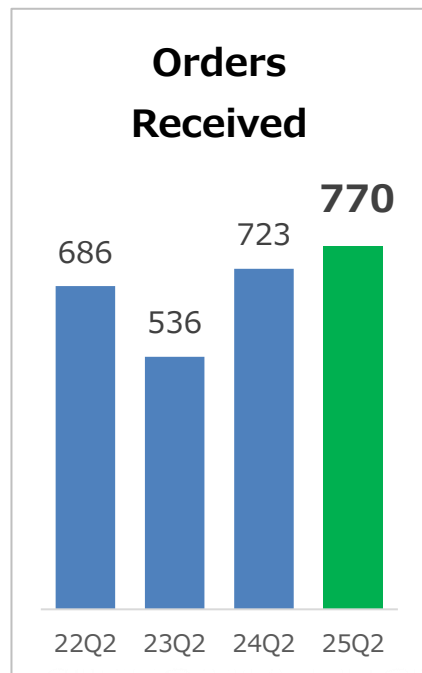
## 2. Summary of Financial Results for First-Half FY2025

SINFONIA TECHNOLOGY CO., LTD.



## ● Record-High Performance

(Unit: 100 million yen)



(※)Net Profit attributable to owners of parent

# FY2024 First-Half Consolidated Financial Results : Year-on-Year



(Unit: 100 million yen)

	FY24 First-Harf Results	FY25 First-Harf Results	Year-on-year	
			Increase /decrease	Percentage change
Orders Received	723.0	769.5	46.5	6.4%
Order Backlog	1,106.1	1,360.8	254.7	23.0%
Net Sales	517.5	558.0	40.4	7.8%
Operating Profit	57.4	60.9	3.4	6.0%
Ordinary Profit	59.3	62.6	3.3	5.6%
Net Profit(※)	42.8	45.5	2.7	6.4%
R&D Expenses	17.2	19.7	2.5	14.8%
Capital Expenditures	16.2	49.4	33.2	205.0%

(\*)Net Profit attributable to owners of parent

## 【Orders received】

Exceeded the previous year, driven by strong momentum in the Motion Equipment segment and Engineering & Services segment.

## 【Revenue】

Increased, supported by robust orders in the Motion Equipment segment. Clean Transfer Systems, the forecast improved.

## 【Profit】

Higher Costs Offset by Increased Sales.

# Summary of Performance by Segment : Year-on-Year

		FY24 First-Harf Results	FY25 First-Harf Results	Year-on-year	
				Increase/ decrease	Percentage change
(Unit: 100 million yen)					
Clean Transport System	Orders Received	122.2	122.7	0.5	0.4%
	Net Sales	112.2	132.6	20.3	18.1%
	Operating Profit	16.0	20.8	4.7	29.4%
Motion Equipment	Orders Received	356.7	331.2	▲25.5	▲7.1%
	Net Sales	193.6	222.8	29.2	15.1%
	Operating Profit	19.6	23.8	4.2	21.5%
Power Electronics Equipment	Orders Received	118.6	123.3	4.7	4.0%
	Net Sales	108.0	99.7	▲8.4	▲7.7%
	Operating Profit	10.9	7.1	▲3.7	▲34.4%
Engineering & Services	Orders Received	125.5	192.3	66.8	53.2%
	Net Sales	103.7	102.9	▲0.8	▲0.8%
	Operating Profit	10.9	10.7	▲0.2	▲1.8%
Total	Orders Received	723.0	769.5	46.5	6.4%
	Net Sales	517.5	558.0	40.4	7.8%
	Operating Profit	57.4	60.9	3.4	6.0%

# 3. FY2025 Full-year Forecast

SINFONIA TECHNOLOGY CO., LTD.

# Consolidated full-year forecast for FY2025

(Unit: 100 million yen)

	FY24 Results	FY25 Forecast	Revisions to Forecast (2025/5/13)	Year-on-year	
				Increase/ decrease	Percentage change
Orders Received	1,435.8	1,500	+50 (1,450)	64.2	4.5%
Net Sales	1,191.5	1,250	—	58.5	4.9%
Operating Profit	157.3	165	—	7.7	4.9%
Ordinary Profit	159.4	165	—	5.6	3.5%
Net Profit(※)	121.0	113	—	▲ 8	▲6.6%
R&D Expenses	36.8	60	—	23.2	63.0%
Capital Expenditures	37.5	120	—	82.5	220%

## 【Orders Received】

Reflecting anticipated additional order growth in areas such as aerospace in Motion Equipment segment, the annual order forecast has been revised upward by ¥5 billion to ¥150 billion.

## 【Segment Forecasts】

Forecasts for each segment have been partially revised to reflect adjustments in response to market conditions.

※The net income for FY2024 includes extraordinary gains from the reduction of policy-holding stocks and other factors.

Expected exchange rate **1 dollar = 135 yen**

(\*)Net Profit attributable to owners of parent

# Segment Forecasts (Clean Transportation Systems)

	FY24 Results	FY25 Forecast	Revisions to Forecast (2025/5/13)	Year-on-year	
				Increase/ decrease	Percentage change
(Unit: 100 million yen)					
<b>Orders Received</b>	261.0	280	▲35 (315)	19	7.3%
<b>Net Sales</b>	251.4	250	▲15 (265)	▲1.4	▲0.6%
<b>Operating profit</b>	40.2	42.5	▲7.5 (50)	2.3	5.7%
<b>Operating profit margin</b>	16.0%	17.0%	— (18.9%)	—	1.0%

## 【Business Environment】

- ◆ Developments for High Bandwidth Memory and mid/back-end processes are steady, but did not achieve a full-scale market recovery.

## 【Forecast】

- ◆ Revised downward due to major customers lowering their Forecast.

## 【Strategy / Actions】

- ◆ Focus on expanding sales of system products, including EFEM and vacuum platforms.
- ◆ Preparing to manufacture products at our China plant to strengthen market share among Chinese semiconductor equipment makers.



# Segment Forecasts (Motion Equipment)

	FY24 Results	FY25 Forecast	Revisions to Forecast (2025/5/13)	Year-on-year	
				Increase/ decrease	Percentage change
(Unit: 100 million yen)					
Orders Received	664.8	600	35 (565)	▲64.8	▲9.7%
Net Sales	433.3	500	30 (470)	66.7	15.4%
Operating profit	48.5	61	6 (55)	12.5	25.8%
Operating profit margin	11.2%	12.2%	— (11.7%)	—	1.0%

## 【Business Environment】

- ◆Demand for our products has increased under the “Japanese Defense Capability Enhancement Plan,” and the scope of our responsibilities has expanded.
- ◆Steady actuator demand for semiconductor manufacturing equipment in F/A sub segment.

## 【Forecast】

- ◆Aerospace sub segment progress strong—raise orders, re, and operating profit.

## 【Strategy / Actions】

- ◆Expand production capacity and develop to broaden business scope of Aerospace.
- ◆Lateral spread of actuator for semiconductor manufacturing equipment to the other customers and development for back-end automation equipment.

# Segment Forecasts (Power Electronics Equipment)

	FY24 Results	FY25 Forecast	Revisions to Forecast (2025/5/13)	Year-on-year	
				Increase/ decrease	Percentage change
(Unit: 100 million yen)					
Orders Received	268.8	300	▲35 (335)	31.2	11.6%
Net Sales	262.7	250	▲20 (270)	▲12.7	▲4.8%
Operating profit	34.0	28	▲2 (30)	▲6	▲17.6%
Operating profit margin	12.9%	11.1%	— (11.1%)	—	▲1.8%

## 【Business Environment】

- ◆Decarbonization/energy-saving demand steady,  
but automotive test equipment orders deferred due to tariff impacts.

## 【Forecast】

- ◆Conservative adjustments due to impacts on automakers and delays in public facility bids.

## 【Strategy / Actions】

- ◆Promote submerged motors for LNG pumps into ammonia/hydrogen.
- ◆Strengthen group collaboration for sewage electrical equipment  
and Optimal Allocation of Engineers.

	FY24 Results	FY25 Forecast	Revisions to Forecast (2025/5/13)	Year-on-year	
				Increase/ decrease	Percentage change
(Unit: 100 million yen)					
Orders Received	241.3	320	85 (235)	78.7	32.6%
Net Sales	244.0	250	5 (245)	6	2.5%
Operating profit	34.1	35	5 (30)	0.9	2.6%
Operating profit margin	14.0%	14.0%	— (12.2%)	—	—

## 【Business Environment】

- ◆ Shortage of certified technicians in semiconductor device plants and public/private facilities is a tailwind for us because we are hiring some certified technicians.

## 【Forecast】

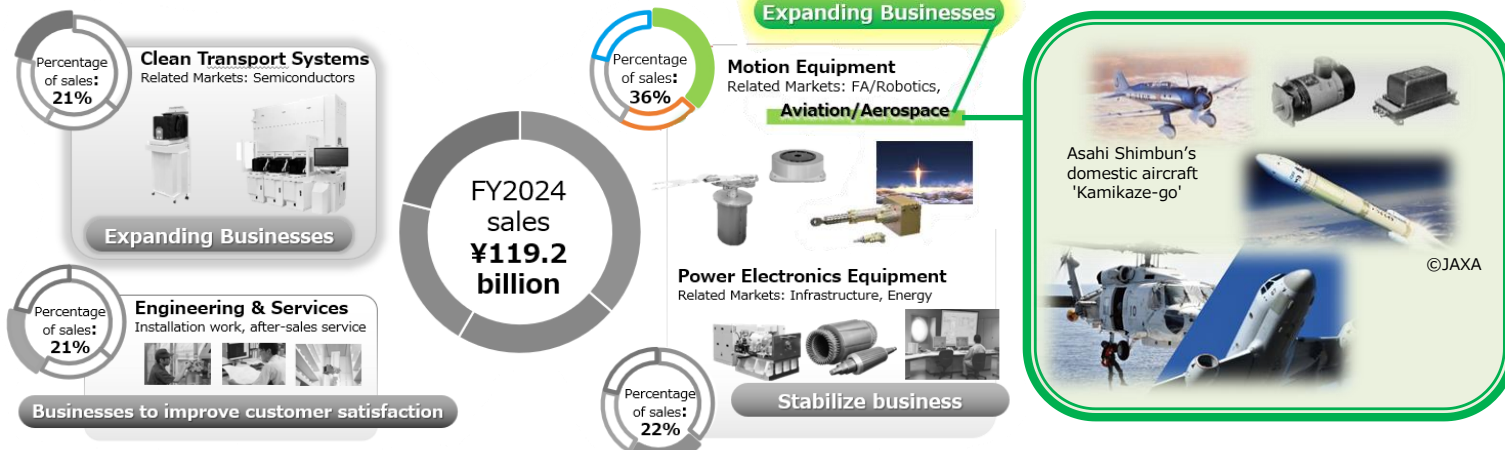
- ◆ Raise orders significantly, modest increases to sales and OP due to strong orders.

## 【Strategy / Actions】

- ◆ Group collaboration for public/private projects and after-service.
- ◆ Further increase and optimal deployment of certified technicians.

## 4. Progress of the Med-Term Management Plan

# What is the Aerospace Business?



- 1917 Company founded.
- 1920 Entered aviation field;  
Beginning deliveries of **Aircraft electrical equipment (generators)** to the Ministry of Defense.
- 1936 Beginning deliveries of **Aircraft power supply** adopted by the Ministry of Defense.
- 1937 Asahi Shimbun's domestic aircraft 'Kamikaze-go' equipped with engine-driven DC generator and automatic voltage regulator—successful long-distance flight Tokyo–London ; our products highly evaluated.
- 1986 Entered space field—developed electric motor for hydraulic pump. (H-I rocket)



## Aircraft :

Generators, Power Supplies, Distribution Panels, and Actuators—comprehensive electrical systems for aircraft

**Rocket :** Actuators and Controllers

## Motion Equipment segment

< subsegments >

Aerospace

FA systems



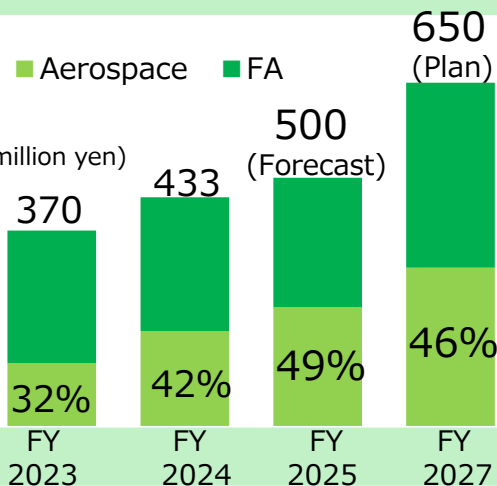
**Clutch & Brake :** Industrial electromagnetic brakes and clutches

**Motion Systems :** DD motors for semiconductor manufacturing equipment / Actuators for machine tools and precision machinery used in special environments

Sales trends

■ Aerospace ■ FA

(Unit: 100 million yen)



◆ Aerospace subsegment share in Motion Equipment Segment was Approx.30% before 2023.

※ In 2023 : the defense budget was significantly increased under the Defense Capability Enhancement Plan.

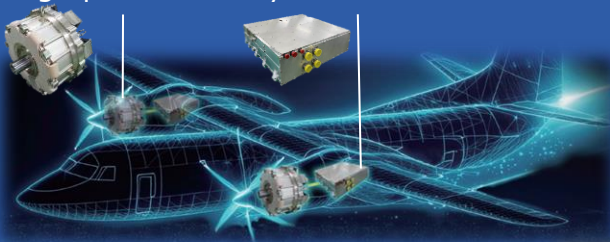
Aerospace share in Motion Equipment segment expanding to 50%



## Aircraft — Defense and Civil Aviation Sectors—

- Aircraft: Power management systems (generation, distribution, conversion), rescue hoists/winches .
- Ground support equipment (CVCF converters, lift trucks, GPU). MRO (maintenance, repair, overhaul).

High power density motors and controllers



Rescue hoists/winches



The images are for illustrative purposes only

## Space

—Rocket, artificial satellite and Space Exploration—

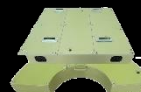
- Rocket electrical equipment : Rocket flight control equipment, thrust vector control devices, Electrical equipment for space stations
- Experimental devices for lunar utilization, etc.



Power systems



ISS equipment



Control devices for biological experiments



Servo actuators for rocket attitude control



Lunar utilization experimental devices.



The images are for illustrative purposes only



## ✓ Strengths → Processes know-how for aerospace applications

- Know-how for high-altitude/space environments
  - Testing/verification know-how
  - High-precision production
- over 100 years of track record.

■ The only domestic manufacturer of power supply systems for defense aircraft

## ✓ Business Environment →

- Reinforced national defense industry.
- Strengthening domestic defense Power.

Expanding Business

■ A business with stable and predictable future prospects

## Defense

- Defense Capability Enhancement Plan  
(Apr 2023–Mar 2028) ¥43T(Budget)

※Comparison with the previous  
“Defense Capability Enhancement Plan”  
: (60% increase over prior plan)

- Areas would be likely to continue strengthening post-2028:
  - Unmanned asset defense capability
  - Cross-domain operational capability
  - Sustainability and resilience
  - Stand-off defense capability

➡ All needs power systems/actuators.

## Space

- Domestic space industry market size

: approx. ¥4T (as of March 2024)

※Government goal: Double to approx. ¥8T by early 2030s

	FY2020 ~2023	FY2024	FY2025 onward
JAXA launches	2~4 launches/Year	5 launches	15 launches planned

\* The number of rocket launches is increasing.

➡ Space business activities expand to  
satellites and space stations.

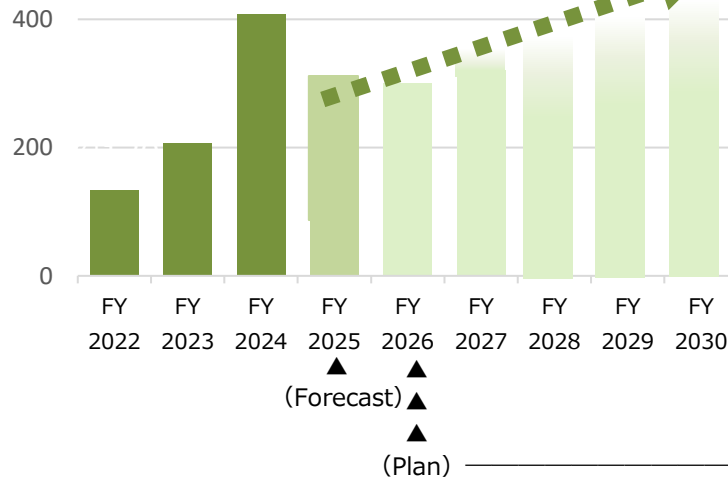
## Civil aviation

- Promoting electrification for energy saving/decarbonization  
through public-private collaboration.
- ➡ Developing high power density motors and controllers  
for electric aircraft.

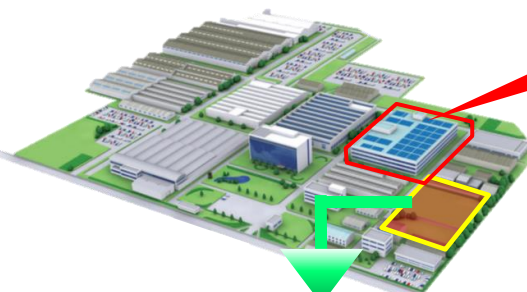
## ■ Production capacity expansion

### ■ Orders Received

(Unit: 100 million yen)



Production capacity expansion: 20 billion yen → 40 billion yen



Aerospace  
Factory

Scheduled to start operation  
in January 2027

New factory under  
construction

- Introduction of large-scale equipment
- Recruitment and training of technical/skilled personnel

Further capacity expansion under consideration.

# Overall Progress of the Mid-Term Management Plan

## ■ Mid-Term Management Plan 「SINFONIA NEXT DREAM」(FY2026–FY2028)Measures



Sales (Unit: 100 million yen)	FY24 Results	FY25 Forecast	Increase
Consolidated sales	1,192	1,600	+408
Focus expansion areas	540	850	+310

Achieve 80% growth  
in two key expansion Segments

(Unit: 100 million yen)

### Key Measures

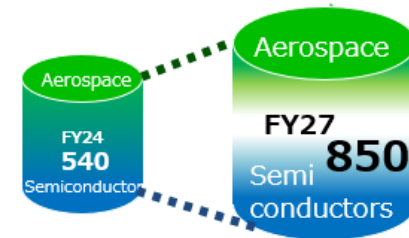
### Progress

### Assumptions for 2027

- ◆ Expansion due to defense capability
- ◆ Production capacity expansion
- ◆ Domain expansion (drones, satellites, etc.)

- ◆ Orders already secured
- ◆ Investment started to double production capacity
- ◆ Participating in drone programs

- ◆ High Visibility
- ◆ Strong foundation for achieving medium- and long-term plans



**Steady Progress**

- ◆ Expansion of market share and product domains
- ◆ Expansion of system products
- ◆ Expansion of mid/back-end processes equipment
- ◆ Expansion of China market share

- ◆ Development proposals for domain expansion
- ◆ Negotiating with major customers
- ◆ Prototyping for 310 in full swing
- ◆ Increasing orders, starting negotiation for local manufacturing

- ◆ Although there are fluctuations in semiconductor demand, expansion programs are progressing smoothly
- ◆ Market Expansion will steadily continue in the long term

**Thank you for your  
attention**



