

Sinfonia Technology Co., Ltd. 1st Half of FY2025 Financial Results Briefing Q&A (Summary)
(November 27, 2025)

Respondent: CEO, Shinichi Hirano

Q: Please provide details of the products and sales amount related to unmanned vehicle programs in the defense sector.

A: Our company is participates in the unmanned aircraft program through its core competencies, particularly in power systems and actuators. We expect unmanned aircraft to become mainstream worldwide in the near future, so we anticipate making a significant contribution to sales volume.

Q: Is your company considering M&A or capital alliances as you work to expand applications to mid- and back-end processes in the semiconductor sector and develop new actuators?

A: We are strategically pursuing M&A not only in the semiconductor sector but also in power electronics and robotics, with the aim of strengthening our technical capabilities. In addition, we will consider partnerships with other companies as appropriate, depending on the specifics of each project.

Q: With regard to the expansion of production capacity in the defense sector, while 40 billion yen is sufficient for the fiscal year ending March 2028, is there a risk of insufficiency under the next defense build-up plan from the fiscal year ending March 2029 onward? When do you plan to make new investments, and what will be the amount?

A: We will assess the situation and make decisions once the details of the next defense build-up plan are finalized.

Q: Profitability in the defense sector has improved, but why are the targets in the medium-term plan still set at a low level?

A: It is true that profitability in the defense sector has historically been low. We have set our performance targets conservatively; however, we will make every effort to significantly exceed these targets.